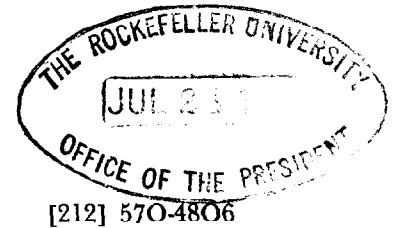


MILBANK MEMORIAL FUND

1 EAST 75TH STREET  
NEW YORK, NEW YORK 10021

ROBERT H. EBERT, M.D.  
PRESIDENT



July 21, 1981

Dr. Joshua Lederberg  
President  
The Rockefeller University  
1230 York Avenue  
New York, New York 10021

Dear Josh:

I am pleased to announce that Dr. Arthur Hayes, Commissioner, Food and Drug Administration, will be the guest of the Ad Hoc Seminar on Tuesday, August 25th. Let me remind you of the format of our meetings. We will begin at 5 p.m. with remarks by Dr. Hayes, followed by discussion. At 7 p.m. we will break for a brief social half hour, with dinner beginning at 7:30. Discussion will continue informally at dinner, or if it seems more appropriate to the moderator, on a more formal basis.

Since the Century Club will not be available at that time, through the courtesy of Dick Furlaud we will be meeting at the Links Club, 36 East 62nd Street. We do hope that you will make a special effort to be at this first meeting of the group. Please return the attached reply card to indicate your plans.

As an item of interest I am enclosing an up-to-date list of our members.

Sincerely,

Robert H. Ebert, M. D.

Enclosures

accept: ☐

regret: ☒

*in Calif.*  
*Card Regretted 7/27/81*